

Bowraville Community Shared Responsibility Agreement Stage 2

Situational Analysis Summary February 2006



making the journey together
Bowraville Community Alliance



Australian Government

Indigenous Coordination Centre Coffs Harbour

Bowraville

Bowraville is located on the North Coast of NSW, 17km inland from Nambucca Heads and approximately halfway between Brisbane and Sydney.

Bowraville and surrounds boasts many appealing features, such as the rolling green hills, old historic buildings and fascinating history not to mention the close proximity to some of Australia's most beautiful coast line. Bowraville, whilst boasting these wonderful assets, has a flip side to this coin that is not directly obvious to the passer-by.

Bowraville is a highly disadvantaged community with a population of 2,286 with the proportion of Aboriginal population of approximately 221 (9.66%) a much higher percentage than the national average. Bowraville's adult population is 1,411 with the Aboriginal adult population of 116 (8.22%). (2001 ABS figures census of population and housing)

Bowraville's overall unemployment is well in excess of 20%. The average income in the district is currently less than \$15,000 per annum; 1996 ABS figures show a median income of \$10,140 for Nambucca Shire, Bowraville would be considerably lower than the average due to higher unemployment.

There have been a myriad of studies conducted on the community of Bowraville over the past ten years. These include Nambucca Shire Social and Community Plan 2004; Bowraville Strategy For The Future – The First Steps – Summary Of The Community Survey – November 2002, Bowraville Community Alliance; ATSIC – Many Rivers Regional Council, Many Rivers Regional Plan 2003 – 05; Two Ways Together, Partnerships: A New Way of Doing Business with Aboriginal People, New South Wales Department Aboriginal Affairs Plan 2003 – 2012; Bowraville – Aboriginal Child, Youth and Family Strategy (ACYFS), Department of Community Services; Unequal in Life: the distribution of social disadvantage in Victoria and New South Wales – Tony Vinson, The Ignatius Centre for Social Policy and Research - August 1999; and Community adversity and resilience: the distribution of social disadvantage in Victoria and New South Wales and the mediating role of social cohesion - Tony Vinson, The Ignatius Centre for Social Policy And Research – March 2004; as well as numerous thesis. These reports have all found that Bowraville has specific needs.

Background

In order to identify and prioritise these needs, the Bowraville Community Alliance (**BCA**) under the auspice of the Bowraville Technology Centre (**BTC**) accepted a consultancy for a situational analysis summary to be conducted from 1st December 2005 till the 28th February 2006, funded by the Coffs Harbour Indigenous Coordination Centre (**ICC**). The BCA and BTC engaged Schonel Enterprises (**SE**) as a neutral consultant for the project.

This consultancy was the 2nd stage of the Shared Responsibility Agreement (**SRA**) process for the community of Bowraville, with SRA Stage One being the signing of an SRA between MiiMi Mothers Aboriginal Corporation and levels of the Australian Government facilitated through

the ICC; this Agreement was the first of its kind for the NSW North Coast.

The SRA process is a significant commitment by the Commonwealth for the people of Bowraville. It is envisaged that this SRA will support Bowraville community to develop, implement and monitor long-term partnerships with governments. Through SRA consultations on representative arrangements and strategies Bowraville community will be able to address community crisis leading to sustainable change.

Purpose

The purpose of the SRA Stage 2 consultancy engagement was to work collaboratively with community people, interest groups and officers of the ICC to understand and map immediate requirements and priorities within Bowraville.

The Terms Of Reference (TOR) for this project was as follows:

1. A brief (approximately 10 pages) situational analysis summary of all the existing plans and strategies conducted for the Bowraville Aboriginal and non-Aboriginal community for the purpose of the future business planning.
2. Determine the needs in priority order within the Bowraville community taking into consideration the previous plans; and
3. Terms of Reference for a 3-5 year strategic business and associated implementation plan for the Bowraville community.

Methodology

In order to deliver the outcome of the consultancy, the project team followed a standard methodology for project management, monitoring and community consultation.

The performance management of the consultancy was monitored by the development of an Operational Plan (see Attachment 1) allocating responsibilities to the individuals and groups who were responsible for specific activities, to be completed by the agreed timeframe. This enabled contribution to broader outcomes as assessed by the BCA, BTC, SE and the ICC.

Regular monitoring meetings were scheduled between the Contractor/s (BCA, BTC & SE); and the Solution Broker (ICC) to evaluate progress on the operational plan deliverables; the Client (Bowraville community) were kept informed of the consultancy throughout the process.

A Project Operational Plan was designed as a framework of activities to deliver outcomes as set against the project TOR. The following is a summary of those activities identified against set Key Result Areas:

1. Operational Plan development
 - Outline and plan activities
2. Research and analysis
 - Identification and draft of top priorities as indicated by reports, plans and strategies.
 - Mapping of immediate requirements.
3. Community liaison and consultation
 - Planning and conducting meetings and face to face consultations to discuss identified draft priorities.
 - Develop simple survey and have community indicate current priorities.
4. Terms Of Reference; and
5. Situational Analysis

The issues to be prioritised were put into a flyer, together with a one page background on the project. See Attachment 2 for a copy of this flyer. This was widely distributed in the community, organisations relevant to the town and local businesses. To avoid any preconceptions the priority areas were listed in alphabetical order in the flyer. The flyer simply asked respondents to rank the list from 1 to 15. Community meetings, door knocks, phone calls and over the counter assistance were provided to the community to assist them in understanding the project and the request.

As the responses were received they were entered into a series of spreadsheets – Overall community, Koori community, Business, Organisations and an overall spreadsheet. Each response was then automatically ranked by assigning a value of 15 to the number one priority down to 1 for the lowest priority. These ranked values were summed to give an overall ranking. As well a calculation was taken of the number of times each priority area was ranked by the respondent in their top 5, number 1, their bottom 5 and lowest priority. This was done to ensure we looked at the responses in different ways.

Findings / The Situation

After the initial review of existing reports and plans for Bowraville the following table of priorities was identified.

Reports and Plans Priorities 2000-2005.

ATSIC – Many Rivers Regional Council	DAA – Two Ways Together	DoCS – Aboriginal Child Youth and Family Strategy	Nambucca Shire Council – Community and Social Plan	BCA Community Survey Summary
<u>Priority Area</u>	<u>Priority Area</u>	<u>Priority Area</u>	<u>Priority Area</u>	<u>Priority Area</u>
1. Economic Development	1. Health	1. Children, Young People and Families	1. Public Order and Safety	1. Law and Order
2. Culture and Heritage	2. Education	2. Housing and Accommodation	2. Community Services and Education	2. Aged Care
3. Health	3. Economic Development	3. Culture and Heritage	3. Housing	3. Job Creation / Employment
4. Family Violence	4. Justice	4. Justice	4. Culture	4. Education and Training
5. Housing and Infrastructure	5. Families and Young People	5. Education	5. Transport and Communication	5. Family Support Services
6. Education	6. Culture and Heritage	6. Health	6. Economic Affairs	6. Aboriginal Cultural Heritage
7. Law and Justice	7. Housing and Infrastructure	7. Employment and Economic Development		7. Community Relations
8. Sport				8. Entertainment & Community Events
9. Capacity Building				9. Economic Development & Business Growth
10. Transport				10. Health & Medical Facilities & Services

ATSIC – Aboriginal and Torres Strait Islander Commission

DAA – NSW Department of Aboriginal Affairs

DoCS – NSW Department of Community Services

BCA – Bowraville Community Alliance

As a starting point these priorities were simply ranked and collated to produce a table of overall priorities and their importance from these reports. That produced the following table.

<u>Priority Area</u>	<u>Action</u>
1. Law and Order / Justice	Prevention and diversionary programs - prevent slide into more serious crime through community projects.
2. Education	Improve literacy and numeracy by encouraging school attendance and retention, encourage year 10 & 12 attainment and post secondary education and training.
3. Culture and Heritage	Aboriginal Culture and Heritage; service for all people from diverse or cultural and linguistic backgrounds.
4. Economic Development	Employment and Enterprise. Provide community with the tools for Business Development and Support.
5. Housing & Infrastructure and Accommodation	Access to appropriate housing being available to residents, medium and long-term housing and short-term and crisis housing.
6. Health	Programs and project that address primary health care and Hearing Health; Oral Health; Maternal & Infant Health; Family Violence; Social and Emotional wellbeing.
7. Families and Young People	Increased services – Aboriginal, Children, Aged Care, Disability and Women.
8. Job Creation / Employment	Education, Training and Development.
9. Aged Care	Support and strengthen existing services.
10. Community Relations	Support and strengthen existing services.
10. Transport	Increase transport services.
10. Family Violence	Support and strengthen existing services.
11. Entertainment & Events	More entertainment and events.
11. Sport	Access to locally based organised sport.
12. Capacity Building	Support and strengthen existing services.

Overall 231 responses were received. Based on the demographics of Bowraville we received:

- **A 13% response from the general community**
- **A 41% response from the Koori community**
- **A 55% response from both the Business and Organisational areas of the community**

Based on both the ranking systems used, the top 5 priorities in order of ranking were:

- 1. Law and Order / Justice**
- 2. Education**
- 3. Job Creation and Employment**
- 4. Health**
- 5. Families and Young people**

Interestingly only 4 responses did not identify at least 1 of these in their top 5. Several responses identified all 5 in their top 5! A total of 135 responses (58%) included at least 3 of these issues in their top 5.

Law and Order was by far the most popular choice as number one priority – 35.5% of responses – however it also received 18% of the bottom 5 rankings. It was actually rated last by nearly 5% of the respondents. It would appear from this that there may be some division in the community as to the importance of this issue.

In terms of number one priorities Education ran a distant second with only 14.7% of number one priorities.

Health received a low number of number one rankings – 9.5% and 15.6% of the bottom 5 rankings but was rated strongly in the middle ranges to achieve a top 5 place.

The other 3 from the top 5 were ranked fairly consistently in the top half of the list.

Koori community rated the issues a little differently and responded with the following top 5:

- 1. Education,**
- 2. Health,**
- 3. Families and Young People,**
- 4. Culture and Heritage,**
- 5. Job Creation and Employment.**

Of note is the absence of Law and Order although it was ranked 7th by that area of the community.

The Business community rated the top 5 as:

1. **Law and Order and Justice**
2. **Job Creation and Employment**
3. **Economic development**
4. **Community Relations**
5. **Education**

This most probably reflects the different relationships that Businesses have with the town. It does however include 3 of the overall top 5.

The Organisations top 5 were:

1. **Families and Young People**
2. **Education**
3. **Health**
4. **Family Violence**
5. **Job Creation and Employment**

While this includes 4 of the overall top 5, the total absence of Law and Order in the list is of concern.

Clearly more work is needed to tease out the specifics of the top issues so that strategies, actions, responsibilities, outcomes and timeframes are identified and agreed under future SRA developments.

The full list of priorities from the complete set of responses was:

- | | |
|---------------------------------------|--|
| 1. Law & Order and Justice | 9. Housing & Infrastructure and Accommodation |
| 2. Education | 10. Aged Care |
| 3. Job Creation and Employment | 11. Culture and Heritage |
| 4. Health | 12. Transport |
| 5. Families and Young People | 13. Capacity Building |
| 6. Family Violence | 14. Entertainment & Events |
| 7. Community Relations | 15. Sport |
| 8. Economic Development | |

Issues & Comments

Some issues that we found during the project were:

1. Engagement of key community groups:

- a. Aboriginal Elders were firm that SRA community consultations need to go through the Elders Group for advice and feedback for SRA development. Elders felt they were being left out of the picture.
- b. Youth groups, do they get to have a say. A point was mentioned about youth in the Bowraville community having a chance to vote on key priorities concerning the SRA. (They are our future).
- c. Timing of community engagement needs to be respectful of community 'happenings'.

2. Community consultations need to 'go to the community':

- a. Aboriginal community consultations had a poor response, so we did a door to door knock at the Bowraville Mission to engage people.
- b. Other community members were engaged to encourage non-Aboriginal participation in consultations.

3. Community information needs to be simplified:

- a. Information had to be explained to the Koori community as there was a lack of understanding - there is a need to take into account low literacy skills.
- b. Lack of understanding of what 'Capacity Building' means.
- c. Government is always pushing the paper, No Action done in community is a view shared by both the Aboriginal and non-Aboriginal community.

4. Greater coordination of Community services needs to occur:

- a. Considering all of the reports done on Bowraville to date the only outcome has been one project employing only one person to support the community as a whole.
Please Note. This project ran for a period of two years from December 2003 and was completed in November 2005, there is no longer a community worker to coordinate services or communicate/interpret information for the community.
- b. Difficult to prioritise needs as many of these areas are of equal importance in a community.

Some other comments from community members and organisations included:

- Community relations – I'm hoping this means dealing with racism and all those horrible issues and rising above them. (*Koori community member*)
- Aged care, education, health and law & order – community can only lobby for this or go into partnership with private enterprise.
- Families and young people – they benefit when a good community works together for a better life.

- We need the government to come down to our level and see what is really happening in our local community.
- Safety first – children can't learn without safe home.
- Capacity building – growth of services already existing.
- More projects that promote unity within community.

Things to be taken into account in further development of the SRA process

- Include Elders in future consultations when dealing with the Aboriginal community of Bowraville.
- Involve all youth - a forum of some kind either through the schools or at an after school activity.
- Community consultations - BBQ at the mish for the Aboriginal community to make them feel comfortable and break down information into simple terms. You will get more feedback when Koori's mingle and have a yarn.
- Have a BBQ for the community who reside in the town area, encourage Aboriginal and non-Aboriginal people to attend.
- Information provided in this consultancy was too much for the local Aboriginal people, make sure wording is simple, less is more.

The community's response to the consultancy overall has been positive considering there is much distrust of government and other outside organisations, this may be due to the feeling that Bowraville has been overstudied through the years with no real outcomes.

Recommendations

As a result of the research and analysis undertaken to present the findings in this report, the following recommendations are made:

1. That the ICC, in its Whole of Government coordination role, consider the results of this report, particularly the priorities reached, for the purposes of further community development with Bowraville through Shared Responsibility.
2. That the ICC consider this Report's Terms of Reference for further community commissioned work to tease out the specifics of the top issues so that strategies, actions, responsibilities, outcomes and timeframes are identified and agreed under future SRA developments.
3. That future Bowraville community consultation processes commissioned by Government are facilitated by the community and/or its representatives, with the lessons learned from this report, in order to achieve greater ownership of those areas of greatest community priority and need.
4. That comments and community information contained in this report are treated with confidentiality and that responses and strategies derived from it are constructive and meaningful for the Bowraville community.
5. That the Whole of Government, through the ICC, continues to commit and support this long term community development partnership for Bowraville.

Terms of Reference

Purpose

The purpose of these Terms of Reference (TOR) is to outline requirements for the development of a 3-5 year strategic business and associated implementation plan for the Bowraville Community.

Background

Bowraville is a highly disadvantaged community with a population of 2,286 with the proportion of Aboriginal population of approximately 221 (9.66%) a much higher percentage than the national average. Bowraville's adult population is 1,411 with the Aboriginal adult population of 116 (8.22%). (2001 ABS figures census of population and housing)

Bowraville's overall unemployment is well in excess of 20%. The average income in the district is currently less than \$15,000 per annum; 1996 ABS figures show a median income of \$10,140 for Nambucca Shire, Bowraville would be considerably lower than the average due to higher unemployment.

Terms of Reference

The TOR for the consultancy engagement is to work closely with BCA to define and operationalise Bowraville Community stated development priorities. Specific consultancy activities will progress work undertaken in SRA Stage 2 and shall include:

1. **Conducting further research analysis into published Bowraville community information, in order to develop key indicators for longitudinal (3-5 year) community statistical profiling, to be utilised for community activity monitoring, analysis and reporting.**
2. **Engaging with community people and representatives, particularly with Elders and youth groups/forums, to collaboratively define and operationalise agreed areas of community priority.**
3. **Developing a community confirmed SRA Development Plan that allocates specific areas of action, accountability and review, for the purposes of a 3-5 year Shared Responsibility community development program in Bowraville. In particular:**
 - a. **Liaising with stakeholders through the ICC to facilitate a 'whole of government' strategy response to the development actions prioritised by the Bowraville community and its authorised representatives; and**
 - b. **Liaising with local business and community organisations to understand any gaps between business/organisations and community development objectives.**
4. **Producing a Situational Analysis Report on the sustainability aspects of practical Community Shared Responsibility development.**

Please note: It is our recent experience that the Bowraville Aboriginal community will need to be engaged in this process through:

- Informal participative workshops/forums eg. BBQs, sport, entertainment;
- Community door knocks by appropriate (approved) community representatives; and
- Clear, concise and understandable information (not language with jargon) that is relevant to them.

The timing of the consultancy engagement will be dependent upon application processes and the availability of critical project stakeholders. As well, engagement deliverables and directions may need to vary with agreement from BCA and the ICC, as issues and items become apparent and available during the engagement.

ATTACHMENT 1

Operational Plan – December 2005 till February 2006

The following Operational Plan is a framework designed to deliver **Stage 2** SRA activities and outcomes against key result areas:

For SRA Stage	Key Result Area	Activities	Timing	Performance Management	Responsibility
2	Operational Plan	Develop plan	14/12/05	BCA, BTC & SE	BCA Project Manager
		Meet with BCA, BTC & SE to endorse plan	14/12/05	BCA, BTC & SE	BCA Project Manager
2	Research	Collect Copies of all reports, plans and strategies completed on Bowraville community 2000 – 2005.	14/12/05	BCA, BTC & SE	BCA Project Manager
		Identify and draft top 10 priorities.	23/12/05	BCA, BTC & SE	BCA Project Manager
		Map immediate requirements (Draft).	23/12/05	BCA, BTC & SE	BCA Project Manager BTC Centre Manager SE Consultant
2	Meetings and Preparation of Draft	Plan and conduct meetings with community organisations and businesses to discuss draft 10 priorities.	23/01/06	BCA, BTC, ICC & SE	BCA Project Manager
		Plan and conduct community meetings to discuss draft 10 priorities.	23/01/06	BCA, BTC, ICC & SE	BCA Project Manager
		Document outcomes of meetings and prepare draft SAS	30/01/06	BCA, BTC & SE	BCA Project Manager BTC Centre Manager SE Consultant
2	Terms of Reference (TOR)	Discuss during community meetings.	30/01/06	BCA, BTC, ICC & SE	BCA Project Manager
		Develop TOR for 3-5 year strategic business & associated implementation plan. for Situational Analysis Summary	28/02/06	BCA, BTC, ICC & SE	BCA Project Manager BTC Centre Manager SE Consultant
2	Situational Analysis Summary (SAS)	Complete 10 page situational analysis summary and forward to ICC	28/02/06	BCA, BTC & SE	BCA, BTC & SE
2	Audit	Auspice body (BTC) to complete final audit of consultancy.	31/03/06	BTC	BTC Centre Manager

1. Operational Plan

- a. Bowraville Community Alliance Project Manager to develop and email a draft plan by the 13 December 2005 to BCA Chairperson, Bowraville Technology Centre Manager, Schonel Enterprises - Executive Director & Project Worker
- b. Meeting to discuss and endorse plan 14 December 2005 (BCA Chairperson, Bowraville Technology Centre Manager, Bowraville Community Alliance Project Manager and Schonel Enterprises - Executive Director & Project Worker)

2. Research

- a. Bowraville Community Alliance Project Manager to collect reports, plans and strategies
- b. Bowraville Community Alliance Project Manager to identify and draft 10 priorities
- c. Bowraville Community Alliance Project Manager to provide BCA Chairperson, Bowraville Technology Centre Manager, Schonel Enterprises - Executive Director & Project Worker with a copy of the 10 Priorities for discussion
- d. Schonel Enterprises - Executive Director & Project Worker, Bowraville Community Alliance Project Manager, Bowraville Technology Centre Manager & BCA Chairperson to map immediate requirements(draft)

3. Meetings and Preparation of Draft Situational Analysis Summary

- a. Bowraville Community Alliance Project Manager to schedule meeting with BCA Chairperson, Bowraville Technology Centre Manager, Schonel Enterprises - Executive Director & Project Worker to plan meetings with community
 - i. Identify & list community groups, businesses and organisations.
 - ii. Book appropriate venue

- iii. Set times
- iv. Create flyers
- v. Draft invite for community groups, businesses and organisations
- b. Bowraville Community Alliance Project Manager and Schonel Enterprises - Executive Director & Project Worker to develop PowerPoint presentation
 - i. Who is the ICC
 - ii. SRA what it means for Bowraville
 - iii. Consultancy process
 - iv. Draft list of priorities in order + immediate requirements
- c. Engage the community – BCA Chairperson, Bowraville Community Alliance Project Manager, Bowraville Technology Centre Manager and Schonel Enterprises - Executive Director & Project Worker + Richard Burton (ICC)

4. Terms of Reference (TOR)

- a. Develop draft through discussions at consultation meetings – BCA Chairperson, Bowraville Community Alliance Project Manager, Bowraville Technology Centre Manager and Schonel Enterprises - Executive Director & Project Worker
- b. Meeting to discuss outcome of meetings + TOR - BCA Chairperson, Bowraville Community Alliance Project Manager, Bowraville Technology Centre Manager and Schonel Enterprises - Executive Director & Project Worker

5. Situational Analysis Summary (SAS)

Bowraville Technology Centre Manager, Bowraville Community Alliance Project Manager and Schonel Enterprises - Executive Director & Project Worker - Develop Brief SAS (approx 10 pages)

Community Engagement Strategy

This strategy for successfully engaging the Bowraville community will enable all key stakeholders and community members to: make a contribution to SRA Stage 2; share responsibility and commitment beyond self interest; be better informed and reduce the level of misunderstanding and misinformation; have a clear vision of community priorities and strategies; form partnerships between all levels of Government.

Activity	Strategy	Timing	Performance Management	Responsibility
Key Stakeholders	Identify and list community groups, businesses and organisations.	04/01/06	BCA, BTC & SE	BCA Project Manager
	Book appropriate venue for consultations.	04/01/06	BCA, BTC & SE	BCA Project Manager
Community Engagement	Promotion of SRA Stage 2 in December issue of Bowraville Community News.	2/12/05	BCA, BTC & SE	BCA Project Manager
	Create Flyer giving a brief description, date, time and venue to be sent to community members & community groups, businesses and organisations.	10/01/06	BCA, BTC & SE	BCA Project Manager
	Post flyer to community groups, businesses and organisations.	11/01/06	BCA, BTC & SE	BCA Project Manager
	Put up flyers in significant areas of community.	18/01/06	BCA, BTC & SE	BCA Project Manager
	Letter box drop of flyers for community members. (Phoenix)	11/01/06	BCA, BTC & SE	BCA Project Manager
Presentation	Prepare simple PowerPoint presentation: <ul style="list-style-type: none"> ❖ Who is the ICC; ❖ SRA what it means for Bowraville; ❖ Consultancy process; ❖ Draft list of priorities in order. 	18/01/06	BCA, BTC, ICC & SE	BCA Project Manager
Consultancy	Engage community groups, businesses and organisations.	23/01/06	BCA, BTC, ICC & SE	BCA Project Manager
	Engage community.	25/01/06	BCA, BTC, ICC & SE	BCA Project Manager

Community response request

Bowraville Community Shared Responsibility Agreement (SRA) – Stage 2

The Bowraville Community Alliance (BCA) under the auspice of the Bowraville Technology Centre (BTC) has accepted a consultancy funded by the Coffs Harbour Indigenous Coordination Centre (ICC). The BCA and BTC have engaged Schonel Enterprises as a neutral consultant for the project.

This consultancy is the 2nd stage of the SRA process for the community of Bowraville, with SRA Stage One being the signing of an SRA between MiiMi Mothers Aboriginal Corporation and levels of the Australian Government facilitated through the ICC; this Agreement was the first of its kind for the North Coast.

The SRA process is a significant commitment by the Commonwealth for the people of Bowraville. It is envisaged that this SRA will support Bowraville community to develop, implement and monitor long-term partnerships with governments. Through SRA's; Regional Partnership Agreements, consultations on representative arrangements and strategies Bowraville community will be able to address community crisis leading to sustainable change.

The consultancy engagement is to work collaboratively with community people, organisations, businesses, interest groups and officers of the ICC to understand and map immediate requirements and priorities within Bowraville.

SRA Stage 2 is intended to deliver the following:

4. A brief situational analysis summary of all the existing plans and strategies conducted for the Bowraville Aboriginal and non-Aboriginal community for the purpose of the future business planning.
5. Determine the needs in priority order within the Bowraville community taking into consideration the previous plans; and
6. Terms of Reference for a 3-5 year strategic business and associated implementation plan for the Bowraville community.

Priority Areas

The SRA Stage 2 framework identified priorities from six (6) reports/plans commissioned locally and all levels of government completed between 2000 and 2005, see below the priorities in order of ranking. As part of the consultancy we are careful not to preempt the current priority areas as these should be confirmed through consultations to ensure community ownership. *(See over page)*

- Law and Order / Justice
- Education
- Culture and Heritage
- Economic Development
- Housing & Infrastructure
- Health
- Families and Young People
- Job Creation / Employment
- Aged Care
- Community Relations
- Transport
- Family Violence
- Entertainment & Events
- Sport
- Capacity Building

Priorities in order of ranking are from the following reports/plans: Nambucca Shire Social and Community Plan 2004, Nambucca Shire Council; Bowraville Strategy For The Future – The First Steps – Summary Of The Community Survey – November 2002, Bowraville Community Alliance (BCA); ATSIIC – Many Rivers Regional Council, Many Rivers Regional Plan 2003 – 05; Two Ways Together, Partnerships: A New Way of Doing Business with Aboriginal People, New South Wales Aboriginal Affairs Plan 2003 – 2012; Bowraville – Aboriginal Child, Youth and Family Strategy (ACYFS), Department of Community Services; and Community adversity and resilience: the distribution of social disadvantage in Victoria and New South Wales and the mediating role of social cohesion - Tony Vinson, The Ignatius Centre for Social Policy And Research – March 2004.

Please contact Tracy or Penny on 6564 7420 for more information on the SRA Stage 2 Consultancy.

Bowraville Community Shared Responsibility Agreement (SRA) Stage 2

Priority Needs

The SRA Stage 2 framework identified priorities (see below) from each of the reports/plans completed between 2000 and 2005.

Please number the needs below in order that you believe they are a priority; and return the completed form by **Friday 3rd February 2006** to the **Bowraville Technology Centre at 39 High Street Bowraville**. (1 highest priority – 15 lowest priority)

<u>Priority Area</u>	<u>No.</u>
Aged Care	
Capacity Building	
Community Relations	
Culture and Heritage	
Economic Development	
Education	
Entertainment & Events	
Families and Young People	
Family Violence	
Health	
Housing & Infrastructure and Accommodation	
Job Creation and Employment	
Law and Order / Justice	
Sport	
Transport	

***Please Note.** The above priority areas are in no significant order.*

Name: _____
Your name will not be used for any purpose other than to ensure there is no duplication during collation of information.

*Bowraville Community
Shared Responsibility Agreement Stage 2
Situational Analysis Summary
February 2006*

*Produced by the consortium of
Bowraville Community Alliance
Bowraville Technology Centre
and Schonel Enterprises*

*Funded by the
Coffs Harbour Indigenous Coordination Centre
Office of Indigenous Policy Coordination
Department of Families, Community Services and
Indigenous Affairs*